



May 23, 2025

Sabine Feulgen, Chair
Board of Directors
Transportation Investment Corporation
Suite 1750-401 West Georgia St.
Vancouver, BC V6B 5A1

Dear Chair Feulgen:

On behalf of Premier Eby and Executive Council, I would like to extend my thanks to you and your board members for your organization's leadership, dedication, and expertise in which you serve the people of British Columbia.

Public sector organizations—including Crown corporations, Health Authorities and Post-Secondary Institutions—support British Columbians by delivering vital public services and are accountable to the public through their Minister responsible. Your continued leadership in advancing and preserving the public interest strengthens trust in public institutions.

This mandate letter, which I am sending in my capacity as Minister responsible for Transportation Investment Corporation, communicates our government's priorities for the entire public sector and provides specific direction and expectations of your organization for the duration of Government's term.

Government's priority is to make a tangible difference in people's lives through growing the economy, creating good paying jobs, strengthening health care and making our communities and neighbourhoods safer for British Columbians. British Columbians expect public sector organizations to deliver responsible, quality services equitably in all regions across the province. This includes strategic stewardship in planning, operations, financial, risk, and human resource management including information security and privacy protection. Providing equitable service requires due consideration of the diverse needs of local communities with specific attention to the unique needs of rural, remote and First Nation communities.

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In the current economic and fiscal context including the threat of U.S. tariffs and other global economic challenges affecting British Columbian families, your organization is to work with ministry staff to review all existing programs and initiatives to ensure programs remain relevant, efficient, sustainable, grow the economy, and help keep costs low for British Columbians. Public sector organizations are expected to adhere to the principles of: cost consciousness, accountability, appropriate compensation, service, and integrity. This includes following the spirit and intent of core government fiscal management practices to make all efforts to achieve administrative and operating efficiencies while delivering core programs and services.

Strategic stewardship requires public sector organizations keep up-to-date systems and implement effective cybersecurity practices, including maintaining information management and cybersecurity policies, guidelines, and standards; assessing enterprise risk for high-value information and services, including confidential and sensitive data; and continuously evaluating and updating security practices to align with industry standards. The [Office of the Chief Information Officer](#) within the Ministry of Citizens' Services is available to support and offer guidance to your organization in any of these areas including communication protocols with core government.

As required by the *Climate Change Accountability Act*, you must ensure your organization implements plans and strategies for minimizing greenhouse gas emissions and managing climate risk. Your organization is expected to work with my ministry to report out on these plans and activities as required by legislation. Public sector organizations will continue to take action on climate change, a commitment that remains foundational and key to a healthy and prosperous BC for future generations.

Underlying all this work is our partnership with Indigenous peoples and our commitment to advancing reconciliation. I expect your organization to comply with the *Declaration on the Rights of Indigenous Peoples Act*, including implementing existing commitments made under it. I expect your organization to work in partnership with First Nations rights-holders to advance shared interests.

Public sector organizations must also adhere to government direction provided through the [Public Sector Employers' Council Secretariat](#) (PSEC) with respect to public sector compensation and bargaining mandates. Your organization's compensation decisions must be consistent with policy direction provided through PSEC. Please coordinate closely with PSEC before finalizing compensation decisions for existing CEOs or Presidents and Vice Presidents and in the recruitment of new CEOs or Presidents. PSEC consultation is also encouraged prior to hiring for Vice President positions.

The Crown Agencies Secretariat (CAS) in the Ministry of Finance supports public sector organizations to operate effectively, in the public interest, and aligned with government's strategic direction and priorities. Within CAS, the [Crown Agencies and Board Resourcing Office](#) will continue to support your board on recruitment, appointments and professional development by ensuring board composition and governance reflects the diversity of our province.

I expect you to ensure the important priorities and areas of focus listed in this letter are incorporated into the practices of your organization and as you develop plans to address the following priorities:

- Continue to develop and maintain a governance and organizational structure that supports informed decision-making and management of the assigned projects.
- Continue developing TI Corp's organization by building public sector capacities and competencies to deliver on its commitments and the effective delivery of the assigned projects.
- Deliver each assigned major project within the approved parameters (scope, schedule and budget). Any material changes to these parameters must be approved by the Ministry of Transportation and Transit, Ministry of Tourism, Arts, Culture and Sport (TACS), and/or Treasury Board.
- Ensure project management plans, system, financial controls, and reporting procedures are in place.
- The assigned projects include:
 - Pattullo Bridge Replacement (PBR) Project;
 - Broadway Subway (BSP) Project;
 - Surrey Langley SkyTrain; and
 - Procurement and delivery for the Highway 99 Tunnel Program, including the Fraser River Tunnel Project and the Steveston Interchange Project.
- As engaged by the Ministry of Tourism, Arts, Culture and Sport, support the design and construction of the Collections and Research Building (CRB) through a project delivery services model.
- Maintain a strong working relationship with BC Infrastructure Benefits Inc. (BCIB) to support the implementation of the Community Benefit Agreement for the Pattullo Bridge Replacement and Broadway Subway Projects.
- Support the Ministry of Transportation and Transit in developing business cases for future major projects.

Each board member is asked to sign this letter to acknowledge this direction from government to your organization. The signed letter is to be posted publicly on your website by June 2025.

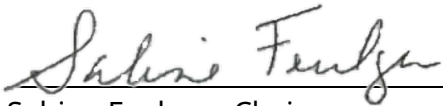
I look forward to continuing to work with you and your board colleagues to ensure the sustainable delivery of the services the public relies on.

Sincerely,



Mike Farnworth
Minister

Date: May 23, 2025



Sabine Feulgen, Chair
TI Corp

Date: May 30, 2025



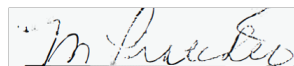
Terry Brown, Director
TI Corp

Date: May 31, 2025



Gigi Chen-Kuo, Director
TI Corp

Date: May 29, 2025



Marina Pratchett, Director
TI Corp

Date: June 5, 2025



Nicole Asselin, Director
TI Corp

Date: June 4, 2025



Allan Bruce, Director
TI Corp

Date: May 30, 2025



Glen Copping, Director
TI Corp

Date: May 30, 2025

Copy to: Honourable David Eby, KC
Premier

Shannon Salter
Deputy Minister to the Premier, Cabinet Secretary and
Head of the BC Public Service

Douglas S. Scott
Deputy Minister and Secretary to Treasury Board
Ministry of Finance

Elenore Arend
Associate Deputy Minister, Crown Agencies Secretariat
Ministry of Finance

Heather Wood
Deputy Minister
Ministry of Transportation and Transit

Sabine Feulgen, Chair
Transportation Investment Corporation

Nicole Asselin, Director
Transportation Investment Corporation

Terry Brown, Director
Transportation Investment Corporation

Allan Bruce, Director
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Gigi Chen-Kuo, Director
Transportation Investment Corporation

Glen Copping, Director
Transportation Investment Corporation

Marina Pratchett, Director
Transportation Investment Corporation

Amanda Farrell, President and CEO
Transportation Investment Corporation